	Use	this table to supply data	for Criterion 4.2. (Figure 4.2 in self-study)	
Performance Indicator					
1. Student Learning Results	A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be use capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement				
	l	Analysis of R	esults for Health Care	Management	
Performance Measure	What is your measurement	Current Results	Analysis of Results	Action Taken or	Insert Graphs or Tables of Resulting Trends (3-
	instrument or process?			Improvement made	5 data points preferred)
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative				
Average assessment scores for all program learning outcomes will exceed 3.0 (on a scale of 0 - 4)	Summative, internal comparative data derived from independent evaluators of capstone assignments with a standard rubric	Current year results show volatile trend perfomance trend in all HCM learning outcomes, and almost all learning outcome results fall below the 3.0 goal	The HCM program updated the learning outcomes in 2015 and did not change the curriculum substantially. As such, this created a great deal of volatiltiy in the assessment scores.	The program needs to completely review and revise the curriculum and capstone assignment to ensure all learning outcomes are taught and reinforced and that the capstone accurately reflects the updated learning outcomes.	Health Care Management Learning Outcomes Trends
As tasked by the Advisory Board, increase the competence of B-school grads in quantitative and communication skills	Summative, internal comparative data derived from independent evaluators of capstone assignments with a standard rubric specifically focusing on learning outcomes 2 a/b (quantitative) and 4 (communication)	Historical trends show a improvement and then regression in learning outcomes 2 A/B. Outcome 4 is better but also needs attention.	The lead faculty and faculty team need to ensure that quantitative skills remain a priority for graduates.	The faculty is charged with reviewing and updating the capstone assignment and program course syllabi to ensure learning outcomes 2 <i>a/b</i> are better and innovatively addressed and maintain improvement trends in learning outcome 4.	Health Care Management Learning Outcomes Trends 2016-2017 2015-2016 2014-2015 2012 2012 2012 2012 2012 2012 2012